Quarterly Project Update



SM 101 EXPRESS LANES PROJECT AGENDA



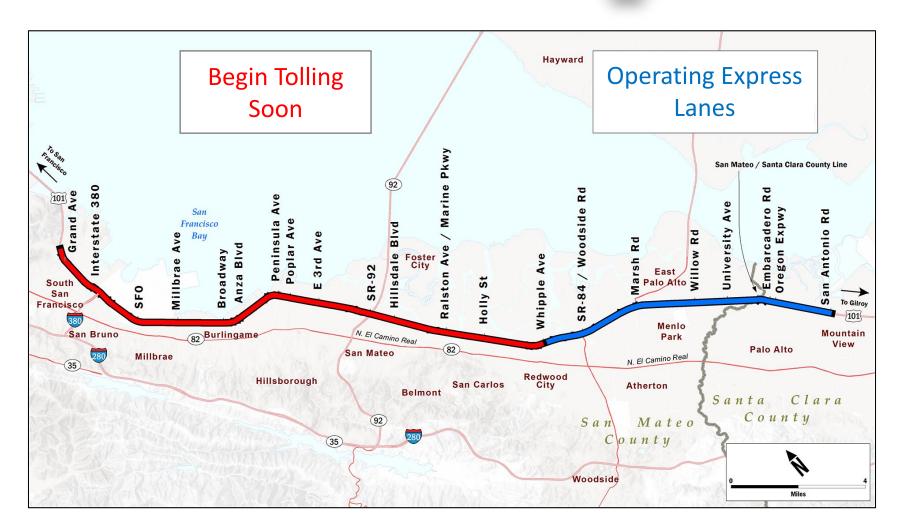
- Project Progress
- Financial and Risk Status
- Communications Activities



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PROJECT LIMITS









Kiewit work north of Whipple Avenue through January 2023:

- Civil contract work 100% complete
- Proposed final cost: \$350M out of \$351.5M

TransCore work north of Whipple Avenue through January 2023:

- Equipment installation, fiber splicing operation, and site commission testing 100% complete
- Most recent milestone cost (September): \$20M out of \$28.6M



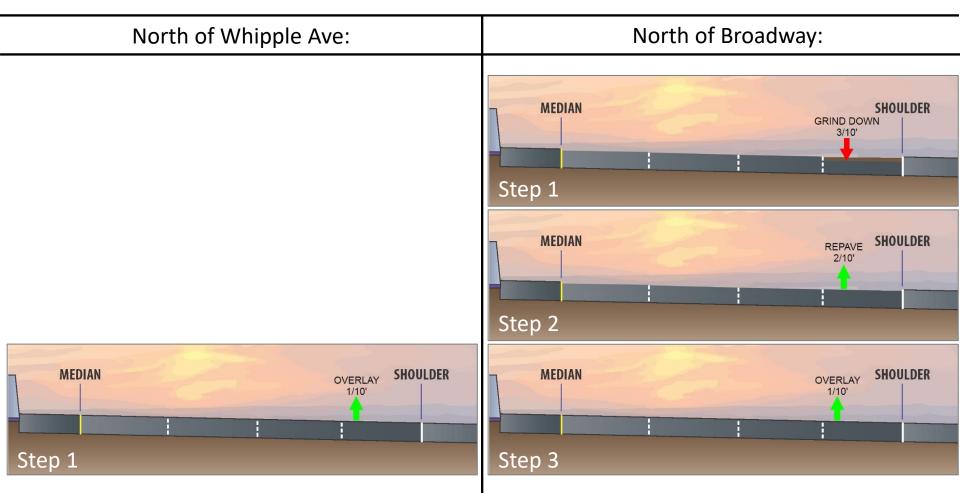
CURRENT OPERATIONS



EXPRESS LANE OPERATING IN HOV 3+ ONLY MODE







US 101 SAM MATEO COUNTY Transportation Authority SAM MATEO COUNTY Transportation Authority SAM MATEO COUNTY Transportation Authority SAM MATEO COUNTY Transportation Authority

POTHOLE REPAIRS

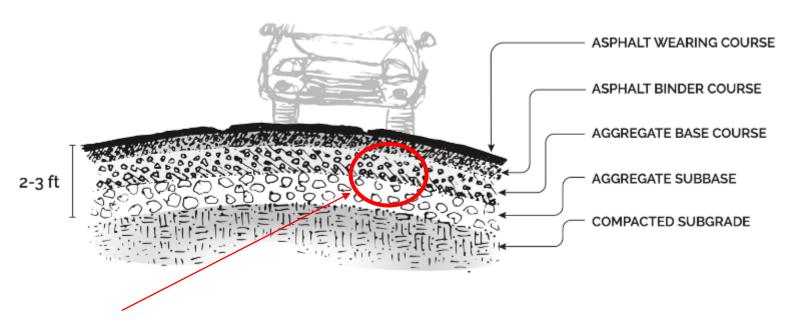






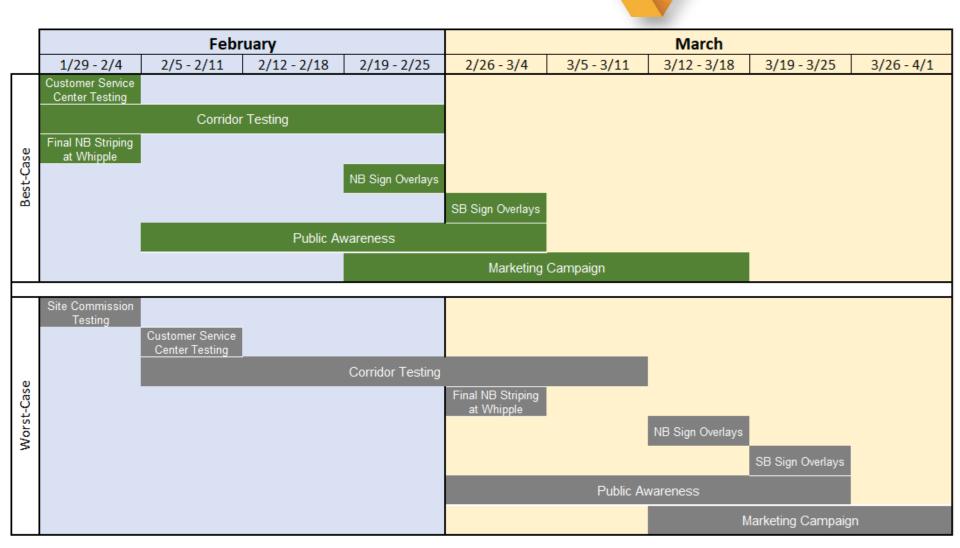


TYPICAL ROADWAY SECTION



Excessive rain has caused washout of the base, which causes potholes





^{*}Schedule includes weather dependent activities and corridor testing uncertainty



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CURRENT COST ESTIMATE - CONTRACT FOCUSED

Contract	Budget	Estimated Cost ⁽¹⁾	Variance Over / (Under)	Expended as of 11/30/22 (2)	Percent Expended	Percent Complete (3)	Confidence
SM-101 Express Lanes Project Costs shown in millions of escalated dollars							
Environmental	20.19	20.19	0.00	20.19	100%	100%	•
Design & Right of Way	41.20	41.05	(0.15)	38.16	92%	99%	•
South Contract – Civil	74.81	74.81	0.00	74.27	99.2%	100%	•
North Contract - Civil	392.02	390.52	(1.50)	381.70	97%	100%	•
North Contract – Civil	370.66	390.52	19.86	361.84	98%	100%	•
Project Contingency	21.36	0.00	(21.36)	19.86	93%	100%	•
Toll System	48.12	46.73	(1.39)	25.61	53%	70%	•
Toll System	43.44	46.73	3.29	22.93	53%	70%	•
Project Contingency	4.68	0.00	(4.68)	2.68	57%	70%	•
Highway Planting	4.80	7.80	3.00	0.00	0%	0%	•
TOTALS	581.14	581.10	(0.04)	539.93	93%	97%	•

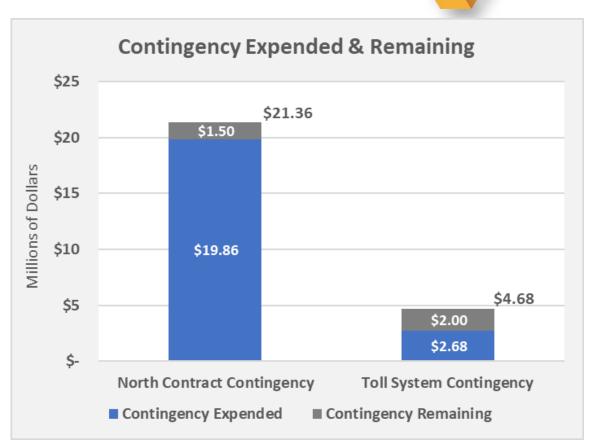
- (1) Estimated Cost represents current estimated cost to complete each contract.
- (2) Expenditures exclude deposit against North Contract Civil.
- (3) Percent completes shown are based on qualitative assessment of physical % complete per milestones and schedule.
- (4) = Within budget, = identified potential risks that may significantly exceed budget if not mitigated, = Known impacts to budget changes forthcoming.







CONSTRUCTION CONTINGENCY BALANCES



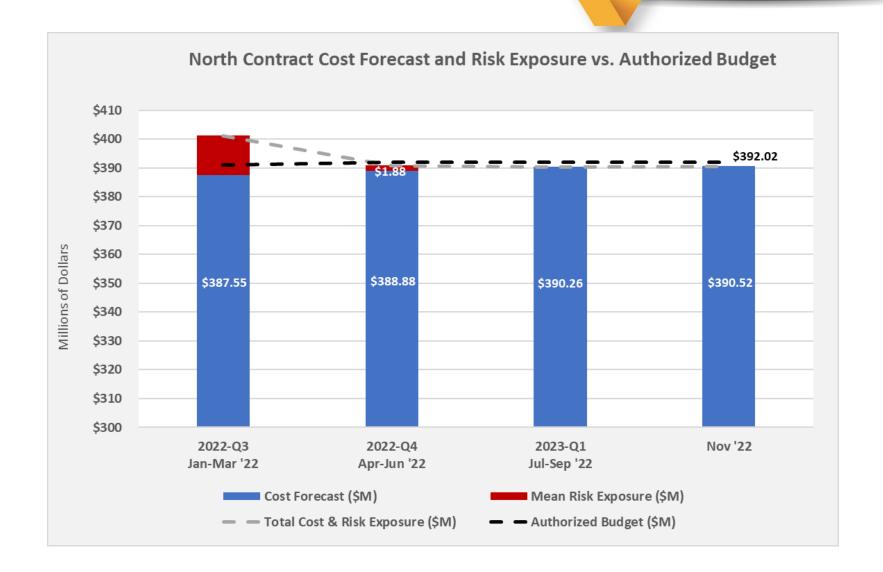
 Contract change orders for various reasons including, k-rail salvage, barrier foundation revisions, grade and drainage revisions, maintenance of landscape areas, signage issues, and pavement corrections.









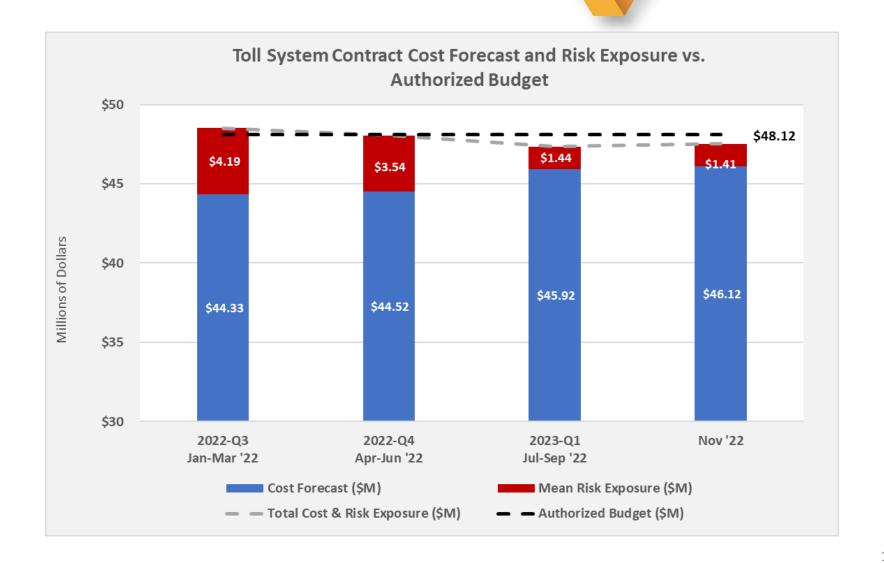














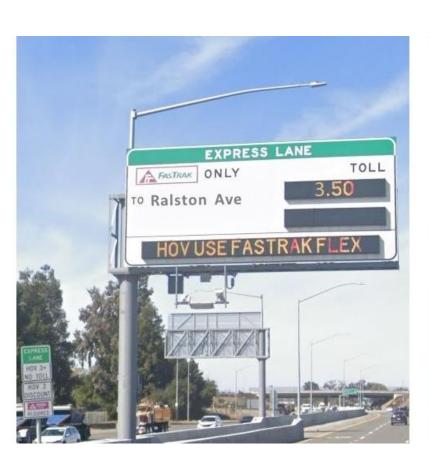
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SM 101 EXPRESS LANES PROJECT START OF TOLLING OUTREACH



- Awareness Campaign 4 weeks before tolling begins
 - Earned Media: Press Release, News Communications
 - Website and Social Media Messaging
 - Communication to Commute.org/TDMs, CBOs and cities
- Advertising Campaign 2 weeks before and after tolling begins
 - Billboards along 101 corridor (digital)
 - Terrestrial Radio (traffic, news, sports, entertainment)
 - Gas Station Ads
 - Multi-lingual media (Univision, News for Chinese)





COMING SOON!





Questions?